Robert Garland

Head of Data, Project Kuiper

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EXECUTIVE SUMMARY



I am a results-driven data executive with 15+ years of experience leading cross-functional global teams to drive innovation, operational excellence, and data-driven decision-making. With a proven track record, delivering over \$490MM in incremental revenue through machine learning (ML) solutions, I specialize in the strategic alignment of data strategies with business objectives while fostering a culture of professional growth. My leadership philosophy prioritizes team empowerment, collaboration, and professional development, enabling sustained organizational growth through high-impact results by growing and retaining top talent.

WORK EXPERIENCE



Amazon.com, Amazon Web Services (AWS) | Seattle, WA; Arlington, VA; Virtual | 2016-Present



Career Progression: Business Intelligence (BI) Engineer (2016) → Manager, BI/Data Engineering (2017-2018) → Manager, Data Science (DS) and Engineering (2018-2021) → Senior Manager, DS, Engineering, and Analytics (2022-2024) → **Head of Data (2025+)**

Project Kuiper (2025+): Hired to lead central data infrastructure, engineering, analytics, and science for Project Kuiper, Amazon's Satellite Internet Service Provider, from 0 to 1. Key Accomplishments:

- Hired out 10+ engineers and scientists to build initial data infrastructure to meet regulatory and analytics requirements, including data storage, ingestion, handling, and reporting tools for all of Kuiper Business
- Drove alignment with business, legal, privacy, and regulatory owners to certify our system to handle exportcontrolled sensitive data, ensuring lineage and compliance to international data handling laws including GDPR and the European Digital Markets Act
- Built first data-driven business review for Kuiper executives, establishing a goal-oriented data-driven review mechanism to ensure we set and hit growth trajectories in 26 countries post-launch
- Drove Kuiper Business GenAl strategy and policies, incorporating Anthropic Claude-based development processes to enhance business efficiency through force-multiplication

Selling Partner Services (2016-2018, 2021-2024): Progressing from an individual contributor BI Engineer to a manager of BI/Data Engineering, and returning in 2021 to build/lead a large-scale (manager of managers) crossfunctional engineering and science team for matrixed organizations. Our organization helps Sellers grow their business through Amazon by providing them with a trusted set of platforms and products to grow their brand, collaborate with each other, and enhance the level of support they receive. Key Accomplishments:

- Built ML models to identify and surface over 500MM world-wide Small Business products directly to >1B Amazon customers globally, resulting in \$490MM in incremental sales annually
- Created, owned, and refreshed science and engineering visions and ongoing strategies for technology and resources for greenfield and established organizations in Selling Partner Services
- Built graphical ML models to curate personalized content to >2 million selling partners worldwide on Forums
- Built natural language processing (NLP) models to establish sentiment trends, themes, and trending topics from online Seller Forums discussion
- Developed research frameworks for assessing proficiency and employee development paths, including a Talent Mobility ML model, matching high potential employees with diagonally-up career pathways

AWS People Analytics (2020-2021): As the Head of AWS People Analytics responsible for 90k employees, I built a data product vision for People Analytics 2.0, interviewing over 20 directors and VPs across AWS, compiling business requirements for monitoring and growing a healthy workforce. Key Accomplishments:

- Built resource supply/demand models to anticipate trends in hiring, talent mobility, promotions, and attrition
- Owned weekly business reviews to multi-VP audience, driving strategic Work Force Planning decisions
- Owned monthly organizational health reporting to business SVPs, reporting on key performance metrics speaking to diversity, labor supply and demand, top-tier retention, attrition, and organizational composition

<u>AWS Infrastructure</u> (2018-2020): As the head of a Data Science and Engineering team, I led large-scale research initiatives focused on identifying and closing gaps in areas of risk and opportunity within Data Center Capacity Planning. Key Accomplishments:

- Developed end-to-end resource planning system for \$300M+ in fund allocation based on AWS Infrastructure capacity health, geographic, resourcing, and business opportunity inputs
- Isolated and modeled gaps in AWS Infrastructure Planning, mitigating >\$300MM annually in anticipated lost capacity during operational planning cycles
- Modeled global regulatory events, including Brexit and GDPR for Infrastructure SVP through a detailed risk analysis, with supply plans to be deployed dependent upon risk tolerance. Approval received for over \$200MM in capital expenditures to procure land/build data centers mitigating regulatory risks in UK and India
- Built, maintained, automated, and presented regular (weekly, monthly, and quarterly) automated business reviews via Tableau and AWS Quicksight to Director/VP level audiences.

Biogen | Cambridge, MA and Durham, NC | 2013-2016 Biogen

Career Progression: Senior Clinical Analyst (2013-2014) → Senior Data Scientist (2015-2016)

- Conducted scientific research for 7 published Health Economics/Outcomes Research (HEOR) posters and manuscripts, supporting pricing decisions for 3 Multiple Sclerosis (MS) therapies
- Led 6 statistical programming teams through Phase III MS Trials to regulatory filing and approval
- Participated in regulatory review panels/audits ensuring successful and complete first-time submissions for NA/EU/APAC authorities
- Designed, coded and maintained macro tooling systems to automate clinical analysis coding for 70+ analysts
- Produced 1,200+ clinical specifications and outputs for analytic data tables and tabular/graphical analyses

Dataphiles Programming | Durham, NC | 2010-2013

Career Progression: Associate Clinical Programmer (2010) \rightarrow Clinical Programmer I (2011) \rightarrow Clinical Programmer II (2012) \rightarrow **Senior Clinical Programmer (2013)**

- Led 10 statistical programming projects through Phase II and III clinical trials
- Created company-wide macros, enabling re-usable code for 20+ employees supporting multiple clients
- Produced 1,000+ clinical specifications and outputs for analytic data tables and tabular/graphical analyses

SKILLS AND STRENGTHS



- Strategic Data Architecture Design Leadership and Vision Curation
- Cross-Functional Leadership from Data Engineering → Business Intelligence & Analytics → Data/Research Science
- Hiring, Developing, and Mentoring Science, Engineering, and Program Leaders
- 0 to 1 Data Expert, building core infrastructure and tools to launch multiple businesses

- Multi-Location/Global Team Management
- Business and People Analytics/Research
- Building/Leading Organizational Business Reviews, for product owners and executives
- Data Science/Machine Learning (ML) Modeling and Deployment
- Generative AI Development and Strategic Leadership
- Proficient in AWS, SQL, Python, SAS, Tableau

EDUCATION





Master of Science in Computer Information Systems - Boston University Specialty in Database Management and Business Intelligence

2014



Bachelor of Science in Statistics - North Carolina State University *Minor in Mathematics*

2009

CERTIFICATIONS/LICENSES





Certified Base Programmer for SAS'9



Certified Advanced Programmer for SAS°9

AWS:

